# **STEP UP CATHOLIC CHARITIES! STRATEGIC PLAN: FY 2010-12**



# **STRATEGIC INITIATIVE:** SELF SUFFICIENCY

#### GOAL 1:

Clients will demonstrate higher levels of literacy and educational achievement.

#### GOAL 2:

**Employable clients will increase** their ability to obtain and retain a permanent job.

#### GOAL 3:

Our clients will improve their ability to find and maintain stable, affordable housing.

#### GOAL 4: Clients will build and enhance their personal financial assets.



# **STRATEGIC INITIATIVE:** WELLNESS

#### GOAL 1:

Clients will improve or maintain their emotional and physical health through informed self-management.



# **STRATEGIC INITIATIVE:** INTEGRATED SERVICES

### GOAL 1:

Clients will experience ease of access and a streamlined service experience.

#### **GOAL 2:**

Strengthen the internal coordination of agency services for our clients through increased education and training of all staff.



# **STRATEGIC INITIATIVE: ADVOCACY AND EXTERNAL RELATIONS**

#### GOAL 1:

Awareness: Catholic Charities will be known as a champion of cutting poverty in Santa Clara County.

#### **GOAL 2:**

**Advocacy:** Catholic Charities will advocate in support of cutting poverty.

#### GOAL 3:

Partnerships: Catholic Charities will be a catalyst among local agencies, congregations, and community-based organizations to reduce poverty in Santa Clara County.



# Vision

To cut poverty in half by 2020.

# Mission

Catholic Charities of Santa Clara County serves and advocates for families and individuals in need, especially those living in poverty. Rooted in gospel values, we work to create a more just and compassionate community in which people of all cultures and beliefs can participate.

## Values

Compassion Service Justice



# **STRATEGIC INITIATIVE: CENTRAL SERVICES**

GOAL 1:

**Fiscal:** Improve our ability to leverage agency infrastructure.

GOAL 2:

Human Resources: Attract and retain the highest quality staff.

**GOAL 3**:

**Development:** Develop new strategies to expand fund development and increase contributions.

#### GOAL 4:

**Volunteers:** Maximize volunteerism as a key resource for expanding program impact and agency cost-effectiveness.

#### GOAL 5:

Information Technology: Strengthen agency efficiency and integration of services through technology enhancements and strategies.

GOAL 6: Quality Assurance: Instill a culture of quality throughout the agency.

#### **GOAL 7**:

Facilities: Develop and implement site location strategies to ensure optimal and cost-effective distribution of agency programs and services.